

Achieving impact and sustainability through partnerships

Speaking notes for Ian Satchwell: Arena on International Cooperation, Department of International Cooperation, BGR Germany

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IM4DC overview

Partnership between UQ's SMI and UWA's EMI, with engagement of other Australian and offshore institutions.

Funded by the Australian Government through a 3 year and 8 month Grant Agreement.

The Centre is the flagship of Australia's extractives sector development assistance activities.

IM4DC role is to help partner countries host mining well and do well from mining.

Many developing countries possess minerals and energy endowments that present those nations with the opportunity to accelerate economic and social development.

But record of deriving inclusive growth has been poor.

Achieving better outcomes is building skills of individuals and teams in government, universities and civil society organisations – and in building overall institutional capacity.

Core to IM4DC's role is building knowledge, skill and institutional capacity within resource-rich countries to enable transformational change.

This change is enabled by reforming of policies and regulation and improving oversight of all phases of exploration, mining and processing, so as to encourage investment, deliver returns and enhance the interests of communities and the environment.

Strategic program areas:

- Minerals policy, regulation and agreements
- Sub-national governance of the mining sector
- Community engagement and consultation
- Regional and local economic and social development
- Health and safety of workforces and resources communities
- Environmental management and regulation.

IM4DC builds capacity principally through education and training, institutional partnerships and cooperative research.

IM4DC harnesses the intellectual capital existing in the Australian and international public and private sector institutions that operate in resources, METS and higher education sectors.

We work in partnership with government agencies, universities, research institutions and civil society organisations in developed and developing nations.

Together, we deliver capacity-building activities that demonstrate and transfer knowledge about leading practices in policy and governance across the full mining lifecycle and through mining's interactions with other sectors, communities and the environment.

Through implementing this learning and taking leadership roles, IM4DC alumni and partner institutions are empowered to bring about the changes that enable developing nations to maximise the opportunities from resource production while minimising undesirable impacts.

Established in in late October 2011. IM4DC delivered its first activities just six weeks later.

To end 2014, IM4DC with its university partners has:

- Delivered 88 short courses, workshops and study tours in Australia and other countries, involving more than 2,300 participants, including 700 women, from 65 countries in Africa, Asia and Latin America (including 9 focus countries that we use as hubs)
- Delivered 13,500 participant training days.
- Engaged 1400 active Alumni in the on-line community of practice *M4DLink*.
- Hosted 16 Fellows (3 to 12 weeks duration).
- Commissioned more than 50 action research projects.

Impact evaluations showing that IM4DC's programs are resulting in significant changes at levels of individuals, teams and organisations, as well as changes to practices in many partner countries, with indications of policy changes also.

Interviews with senior officials and ministers reveal that the work we do is valued highly by our developing country partner institutions.

This model has been demonstrated to work well and be effective and efficient.

Demand for capacity-building is very high. There is far more to do than IM4DC can resource.

IM4DC has cemented numerous partnerships with developing country institutions as well as developed country institutions like BGR and GIZ.

Institutional partnerships

Partnerships are integral to the IM4DC model and to success in achieving sustainable change. Why? Two principle reasons:

1. A key KPI is to do ourselves out of a job by transferring capacity to continue to build capacity. We want our developing country partner institutions to take over parts of IM4DC's capacity-building work.
2. We need partners to provide resources, expertise and capacity to service the needs of developing countries around the world.

Today, I will talk briefly about the different modes of institutional partnerships that IM4DC and its host universities have developed.

Partnerships with institutions relating to **developing countries** can be categorised as follows:

- Partnerships with universities to deliver and sometimes jointly develop and deliver short courses, and allied partnerships to jointly develop Masters courses
- Partnerships with government training agencies and inspection agencies (eg, Indonesia) to build capacity jointly within these agencies and within their clients
- Partnerships with universities, government agencies and NGOs to conduct joint research
- Partnerships with multilateral institutions such as the African Minerals Development Centre, Africa Resources Negotiation Network and UN IDEP in Africa to deliver curriculum and sourcebooks, short courses and collaborations in related capacity-building.

In addition, IM4DC has built partnerships with developed country institutions to deliver aspects of capacity-building. These include universities, mining and petroleum agencies, mining companies, consulting firms, multilateral bodies such as the World Bank, and international development organisations like BGR into deliver parts of the IM4DC program.

Such partnerships include:

- Joint research and capacity-building projects such as the major mining revenue design and administration activity in Africa we have with the World Bank
- Parallel delivery of elements of an integrated capacity-building activity such as the joint project for GASI with BGR in Mongolia, where IM4DC focussed on capacity-building in occupational health and safety with government inspectors
- Joint activity delivery such as collaboration with BGR on GIRAF (Geoscience Resources in Africa)
- Convening a consortium to support development of a new program, such as the partnership to develop a short course and master's program on community engagement at a Peruvian university with support from mining companies, the Peruvian Government and IM4DC
- Large scale R&D programs such as WAXI (not an IM4DC partnership, but one that we support via targeted short courses), which is a collaboration between Australian, French and West African Governments – and crucially exploration and mining companies.

Future partnerships

A caveat that IM4DC or its host universities are not funded past June 2015. UWA and UQ are designing a new vehicle to follow-on from IM4DC with four program channels. The Australian Government is designed a new centre of excellence, which is planned for procurement in 2015.

Future arrangements should become more clear in the coming month or two.

Proposals for partnerships:

- Joint collaborations to build institutional capacity with developing country agencies

- With each organisation leveraging its comparative advantages – eg BGR’s technical competence and institutional strengthening skills; universities’ skills in education and training
- Building global community of practice
- Building global approaches and tools for adaption
- Collaborations in regional initiatives, particularly in geoscience, geotechnical, waste management and water management fields.